



Minutes of the **30ARD OF DIRECTORS MEETING** November 29, 2018

Resource Room, 58 Goodall Street, Dryden, Ontario

1. CALL TO ORDER: Sandra Boyko, Chair of the Board of Directors called the meeting to order at 1730 hours.

2. ROLL CALL:

Present: S. Boyko, Chair J. Green

W. Petranik D. Armstrong-Ross G. Johnston G. Rabbat R. Bruyere A. Madussi S. Viherjoki

M. Ferguson J. Park

K. Campbell A. McAuley S. Moore

R. Van Oort K. Vares (Recorder)

T. Ledoux Regrets: C. Brown B. Moore-Bunney

Guests: R. Martin CKDR

3. DECLARATION OF CONFLICT OF INTEREST: None declared.

4. IN-CAMERA SESSION: S. Boyko, Chair noted that the Board will adjourn to an In-Camera session to receive delegation from Dr. Michael Cortens with respect to contracts.

MOTION #59 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre adjourn

to an In-Camera Session at 17:31 hours.

Moved by: G. Johnston Seconded by: J. Green

CARRIED

MOTION #60 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre

reconvenes to the open session of the meeting at 18:20 hours.

Moved by: B. Bruyere Seconded by: M. Ferguson

CARRIED

R. Martyn, CKDR joined the meeting at 18:22 hours.

5. CONNECTING TO PURPOSE: PATIENT STORY/ORGANIZATIONAL WIN:

D. Armstrong-Ross shared the feedback/survey results submitted by a patient who recently had surgery at the Dryden Regional Health Centre. The individual noted staff attentiveness, food options and room cleanliness as what he liked best, noted the noise in the hall during shift change as what he liked least, and stated having excellent reception in the operating room. The patient commented that it was "one of my best hospital experiences!"



6. PRESENTATION: ACCREDIATION – To be presented jointly with the Governance Action Plan (New Business)

7. CONSENT AGENDA:

The Board of Directors received and reviewed:

- A. MINUTES OF THE REGULAR BOARD MEETING OCTOBER 2018 SEVERED
- B. MINUTES OF THE QUALITY & SAFETY COMMITTEE NOVEMBER 2018
- C. MINUTES OF THE GOVERNANCE COMMITTEE NOVEMBER 2018
- D. REPORT FROM THE CHIEF EXECUTIVE OFFICER
- E. REPORT FROM THE DRYDEN AREA FAMILY HEALTH TEAM

MOTION #61 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre approves the items from the Consent Agenda, as presented.

Moved by: M. Ferguson Seconded by: R. Bruyere

CARRIED

8. ITEMS SEVERED FROM THE CONSENT AGENDA:

A. MINUTES OF THE REGULAR BOARD MEETING – OCTOBER 2018

Typographic error was corrected in the report of Financial Statements to accurately reflect the projected year end deficit of \$250,000-500,000 as reported.

MOTION #62 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre approves the minutes of the regular meeting of the Board on October 24, 2018, as amended.

Moved by: G. Johnston Seconded by: J. Park

CARRIED

9. BUSINESS ARISING FROM THE CONSENT AGENDA:

a) Board Meeting Evaluation – October 2018

Copies of the Board Evaluation Summary for October 2018 were circulated and reviewed. No discussion.

10. NEW BUSINESS:

Pillar	Торіс	Priorities
Our Patients & Families	Medical Staff Report Dr. G. Rabbat, President of the Medical Staff reported that he had been interviewed by both The Dryden Observer and CBC regarding the recent Cancer Care Ontario's acknowledgement of the DRHC as top performer in two quality of care indicators. Dr. Rabbat extended congratulations again to the DRHC of the effort and achievement and noted that the acknowledgement is incentive to continue delivering high quality of care. Corporate Scorecard Q1 2018-19 Corporate Scorecard was circulated and	 ✓ Integrate mental health services across all services ✓ Work with specific groups of patients and families to understand and improve their experience across the continuum of care ✓ Advance evidence-based care, quality, and safety



presented by Wade Petranik, Chief Executive Officer. No questions or concerns were shared.

Board Committee Review

R. Van Oort, Sr. VP Corporate Services noted that the Board will be reviewing the mandate of Committees of the Board including membership, functions, meeting times and frequency as well as policies and procedures related to Committees. Review will be done by the Governance Committee of the Board at the next meeting with report to the Board.

Patient Statistics

Patient Statistics to October 31, 2018 were received and reviewed by the Board of Directors. W. Petranik noted that occupancy remains around 88% YTD, ALC rates are approximately 40% and ER visits are up about 13% over the past 4-5 years. These continue to be challenges the organization faces.

Financial Statements

Our Patients & Families

A.McAuley presented the financial statements to October 31, 2018 reporting a surplus of approximately \$117,000 year to date. He explained that this is due to an increased number of joint replacement done and acknowledged the importance of the surgical services to the organization.

MOTION #63 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre approves the Financial Statements to October 31, 2018, as presented.

Moved by: J. Park Seconded by: G. Johnston

CARRIED

Master Facilities Plan

R. Van Oort briefed the Board of Directors on the background and current status of work to have a Masters Facilities Plan developed. The project went to tender during the summer months and closed on October 19, 2018 with three submissions. Proposals were reviewed and a successful proponent was identified.

MOTION #66 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre approves the award of tender for the Master Facilities Plan and Program to ft3, as presented.

Moved by: M. Ferguson Seconded by: R. Bruyere

CARRIED

Procurement - Disclosure and/or Reports - NONE

Integrate mental health services across all services

Work with specific groups of patients and families to understand and improve their experience across the continuum of care

Advance evidencebased care, quality, and safety



Personal Support Worker Program

D. Armstrong-Ross, VP Patient Care Services/Chief Nursing Executive noted that Seven Generations Education Institute is responding to the shortage of health professionals and is currently working with nursing homes to facilitate on-site education for Personal Support Workers.

She explained that DRHC will be considering the hire of a Personal Support Worker for care specific to hospice services.

Accreditation - Governance Action Plan

K. Campbell, Director of Planning, Integration and Quality and R. Van Oort, Sr. VP Corporate Services presented the Action Plan developed by the Governance Committee of the Board in response to the results of the Governance Functioning Tool and Road Map exercises.

Items and corresponding actions were reviewed.

Copies of the Corporate By-Laws were circulated for review by Board Directors.

North West Regional Electronic Credentialing System

R. Van Oort provided background and status update on the North West Regional Electronic Credentialing System (NRECS) noting that, with financial support from the Small Hospital Transformation Fund, upgrades to the system have been completed affording higher functionality and ease of use.

Invitations to reapply for 2019 privileges were extended to medical staff on November 20, 2018.

2018-19 Fiscal Review – MOHLTC Commitment to Health Care Transformation

Copies of health care communications from the Ministry of Health and Long-Term Care (MOHLTC) with respect to the 2018 Economic Fiscal Review were shared with the Board of Directors.

W. Petranik noted that, on review, deficit projected by the Ministry rose from \$6.7 billion dollars to approximately \$15 billion dollars. Major savings of approximately \$500 million have since been realized.

The Ministry has renewed its commitment to investing in Long-Term Care and mental health and addictions programming however next year's budget still remains unclear.

Pre-budget consultations will begin after the Christmas holidays.

- Strengthen leadership capability
- Continue to build a respectful, inclusive, safe, and healthy culture
- Enhance the wellbeing of our people

- ▼ Engage with
 Indigenous peoples
 to develop culturally
 safe and appropriate
 care to better meet
 their health care
 needs
- V Work with our lo9val, district, and regional partners to make high quality care more accessible and better coordinated

Our Partners

Our People



10. IN-CAMERA SESSION:

Motion #65 2018/19: THAT the Board of Directors of the Dryden Regional Health

Centre adjourns to the In-camera session at 19:15 hrs.

Moved by: R. Bruyere Seconded by: M. Ferguson

CARRIED

PRESS BREAK

11. BUSINESS ARISING FROM THE IN-CAMERA SESSION

Motion #71 2018/19: THAT the Board of Directors of the Dryden Regional

Health Centre approves the Medical Staff privileges and affirmation of electronic vote for the award of tender for the Co-Generation project, as presented in the In-Camera session.

Moved by: R. Bruyere Seconded by: M. Ferguson

CARRIED

- 12. DIRECTORS ISSUES NONE
- 13. OBSERVER COMMENTS NONE
- 14. EXECUTIVE SESSION NONE
- **15. INFORMATION ITEMS:**

The Board of Directors received and reviewed the following Information Items:

- i) Joint Media Release A Celebration of Giving
- ii) Updated Board Meeting Schedule
- iii) Board Letter of Congratulations re: Cancer Care Top Performer
- iv) North West LHIN Letter of Congratulations re: Cancer Care Top Performer

16. ADJOURNMENT

Motion #72 2018/19: THAT the regular meeting of the Board of Directors of the

Dryden Regional Health Centre is adjourned at 20:46 hours.

Moved by: M. Ferguson Seconded by: R. Bruyere

CARRIED

Sandra Boyko, Chair	Wade Petranik, Chief Executive Officer