



## Minutes of the BOARD OF DIRECTORS MEETING September 26, 2018

Resource Room, 58 Goodall Street, Dryden, Ontario

1. CALL TO ORDER: Sandra Boyko, Chair of the Board of Directors called the meeting to order at 1730 hours. Ms. Boyko acknowledged this was the first Board meeting for Dr. George Rabbat as President of the Medical Staff. Welcoming comments were shared to Dr. George Rabbat and to Rayson Martin from CKDR. Round table introductions were made.

The Board Chair reminded all Directors of the importance of participation in Board meetings and compliance to request for input when required (surveys, evaluations etc.).

#### **ROLL CALL:**

Present:

S. Boyko, Chair

M. Ferguson

J. Park

D. Armstrong-Ross

J. Green

W. Petranik

C. Brown

G. Johnston

G. Rabbat

R. Bruyere

S. Viherjoki

K. Campbell

A. McAuley

K. Vares (Recorder)

S. Moore

R. Van Oort

. . .

A. Madussi

Absent:

Regrets:

B. Moore-Bunney

**Guests:** 

R. Martyn CKDR

- 2. DECLARATION OF CONFLICT OF INTEREST: None declared.
- 3. CONNECTING TO PURPOSE: PATIENT STORY/ORGANIZATIONAL WIN:

D. Armstrong-Ross shared an organizational win highlighting the success of Maureen Sullivan, Therapist with Dryden Regional Mental Health and Addiction Services, in her application for funding through the RBC Youth Mental Health Project. Twenty thousand dollars was received to support Ms. Sullivan's work with high-risk youth.

## 4. PRESENTATION: ACCREDITATION

Robert Van Oort, Sr. VP Corporate Services and Katherine Campbell, Director of Planning, Integration & Service Quality reviewed the Board Roles and Responsibilities in preparation for accreditation exercises with Accreditation Canada in May 2019. Primary functions of the Board, as well as fiduciary conduct, roles as strategic thinkers, role in operational planning and reporting processes to the Board were reviewed.

Accreditation preparation exercises will be a standing item for the Board moving forward.



## 5. CONSENT AGENDA:

The Board of Directors received and reviewed:

- A. MINUTES OF THE REGULAR BOARD MEETING JUNE 2018
- B. MINUTES OF THE QUALITY & SAFETY COMMITTEE SEPTEMBER 2018
- C. MINUTES OF THE GOVERNANCE COMMITTEE SEPTEMBER 2018
- D. REPORT FROM THE DRYDEN REGIONAL HEALTH CENTRE AUXILIARY
- E. REPORT FROM THE DRYDEN AREA FAMILY HEALTH TEAM
- F. REPORT FROM THE CHIEF EXECUTIVE OFFICER
- G. REPORT FROM THE CHIEF NURSING EXECUTIVE

**MOTION #27 2018-19: THAT** the Board of Directors of the Dryden Regional Health Centre approves the items from the Consent Agenda, as presented.

Moved by: B. Bruyere

Seconded by: M. Ferguson

**CARRIED** 

#### 7. ITEMS SEVERED FROM THE CONSENT AGENDA: NONE

## 8. BUSINESS ARISING FROM THE CONSENT AGENDA:

a) Board Meeting Evaluation – June 2018
 Copies of the Board Evaluation Summary for June 2018 were circulated and reviewed. No discussion.

## 9. NEW BUSINESS:

Pillar	Topic	Priorities
Our Patients & Families	Governance Functioning Tool Robert Van Oort, Sr. VP Corporate Services and Katherine Campbell, Director of Planning, Integration & Service Quality presented the results from the Governance Functioning survey circulated in early spring. Only 4 Directors had completed the survey. Opportunities to reopen the survey for completion by all Board Directors will be explored and circulated as soon as possible.  Results from the Governance Functioning Tool will be presented to the Governance Committee of the Board for reference in developing an action plan to address identified gaps.	<ul> <li>✓ Integrate mental health services across all services</li> <li>✓ Work with specific groups of patients and families to understand and improve their experience across the continuum of care</li> <li>✓ Advance evidencebased care, quality, and safety</li> </ul>
	Corporate Scorecard  W. Petranik presented the 2017-18 fourth quarter Corporate Scorecard noting that revisions to the presentation of data will be made to highlight key indicators that align with the organizational strategic plan.  Service scorecards are presented to organizational	
	committees including the Quality and Safety, and Governance Committees of the Board, as well as Medical Advisory, Surgical Services etc.	



	Brief discussion was held with explanation with respect to	
	red flagged service results.	
	Hemodialysis Services	
	D. Armstrong-Ross, Chief Nursing Executive, provided an	
	update on the exploration of opportunity for dialysis	
	services in Dryden noting that the small-scale expansion	
	proposal to the Ontario Renal Network (ORN) was not	
	successful. The ORN has suggested that a full proposal be	<b>▼</b> Integrate mental
Our	submitted using the Pre-Capital Planning Submission. Work	health services
Patients &	has begun on the Submission with the goal of submitting	across all services
Families	right after the close of the Ontario elections.	<b>V</b> 144 144 165
	A meeting via Ontario Telemedicine Network (OTN) was held	Work with specific
	September 12, 2018 with the Thunder Bay Regional Health	groups of patients and families to
	Sciences Centre Renal Network, DRHC, and members of the	understand and
	community Dialysis Committee for Dryden in person.	improve their
-	Members of the Ontario Renal Network participated via	experience across
	teleconference and a full update was provided to those in	the continuum of
	attendance.	care
	The Thunder Bay Regional Renal Program and the Ontario	Advance evidence-
	Renal Network continue to work with DRHC to build a strong	based care, quality,
	proposal for services in Dryden. Expected date for	and safety
	submission of the Pre-Capital Submission will be before the	,
	end of October 2018.	
	Hospice	e e
	D. Armstrong-Ross reported on the status of Hospice Bed	
	services at DRHC. Discussion was held regarding	
20	requirement for specialized skills, training and staffing	
	mixes. Service implementation is anticipated in December	2
	2018/January 2019.	
	Master Facilities Plan	
	R. Van Oort provided status update on the Master Facilities	
	Plan noting that the initial Request for Proposals has been	
	reworked incorporating feedback from the North West	
	Health Alliance and has been reissued for tender.	
	Co-Gen Project	
	R. Van Oort acknowledged the collaborative efforts of Ken	
	Kiewning, Director of Facilities and Siobain Moore, VP	
	Support Services and Human Resources. The organization	
	has received approval from the Ministry of Health and Long-	
	Term Care to proceed to tender. Request for Proposals has	
	been issued.	



2018-2022 Communication & Community Engagement Plan

K. Vares, Director of Stakeholder Engagement & Relations presented the 2018-2022 Communication & Community Engagement Plan noting that the approval of the plan by the Board fulfills an organizational requirement and complies with Accreditation standards.

MOTION#28 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre approves the 2018-2022 Communication & Community Engagement Plan, as presented.

Moved by: J. Green

Seconded by: G. Johnston

Integrate mental health services across all services

Work with specific

groups of patients and families to

## **Patient Statistics**

**CARRIED** 

Patient Statistics to August 31, 2018 were received and reviewed by the Board of Directors.

Petranik noted that occupancy has risen to approximately 87% of which almost 25% are designated as Alternate Level of Care. ER volumes continue to be high with no expectation for change within the year. The ongoing dedication of staff to safe and quality care was acknowledged.

understand and improve their experience across the continuum of care

Advance evidencebased care, quality, and safety

## **Financial Statements**

A.McAuley presented the financial statements to August 31, 2018 noting that the organization is currently in deficit position. Mitigation strategies include proceeding with the Co-Gen project, participation in OHA group benefit discussions and advocacy campaigns at the NW LHIN and Ministry levels for stabilized funding.

MOTION#29 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre approves the Financial Statements to August 31, 2018, as presented.

Moved by: C. Brown

Seconded by: B. Bruvere

**CARRIED** 

Procurement - Disclosure and/or Reports - NONE

# **Dryden District Chamber of Commerce Business Excellence Awards**

# **Our People**

Siobain Moore, VP Support Service and Human Resources noted that both Dietary and Housekeeping services were nominated for the Service to Healthcare award this year as well as the Dryden Health Centre Auxiliary, Doris Skillen (Palliative Care Volunteer), Behind Bars, Andrew Skene, Jenna McCafferty. The award was presented to Doris Skillen. Congratulations were shared to all nominees.

- Strengthen leadership capability
- Continue to build a respectful, inclusive, safe, and healthy culture
- Finhance the wellbeing of our people



No agenda items

Fingage with Indigenous peoples to develop culturally safe and appropriate care to better meet their health care needs

Work with our lo9val, district, and regional partners to make high quality care more accessible and better coordinated

## 10. IN-CAMERA SESSION:

Motion #30 2018/19: THAT the Board of Directors of the Dryden Regional Health

Centre adjourns to the In-camera session at 18:35 hrs.

Moved by: J. Green

Seconded by: J. Park

**CARRIED** 

PRESS BREAK

## 11. BUSINESS ARISING FROM THE IN-CAMERA SESSION

Motion#39 2018/19: THAT the Board of Directors of the Dryden Regional Health Centre approves the Medical Staff privileges, CEO Recruitment Team and ratification of COPE Memorandum of Settlement, as presented in the In-Camera session.

Moved by: M. Ferguson

Seconded by: B. Bruyere

**CARRIED** 

- 12. DIRECTORS ISSUES
- 13. OBSERVER COMMENTS NONE
- 14. EXECUTIVE SESSION NONE
- 15. INFORMATION ITEMS: NONE
- 16. ADJOURNMENT

Motion #40 2018/19: THAT the regular meeting of the Board of Directors of the

Dryden Regional Health Centre is adjourned at 19:52 hours.

Moved by: G. Johnston

Seconded by: J. Park

**CARRIED** 

Sandra Boyko, Chair

Wade Petranik, Secretary of the Board

