



**Minutes of the  
BOARD OF DIRECTORS MEETING**

**October 24, 2018**

Resource Room, 58 Goodall Street, Dryden, Ontario

a) **CALL TO ORDER:** Sandra Boyko, Chair of the Board of Directors called the meeting to order at 1730 hours.

**b) ROLL CALL:**

<b>Present:</b>	S. Boyko, Chair	M. Ferguson	B. Moore-Bunney
	D. Armstrong-Ross	J. Green	J. Park
	C. Brown	G. Johnston	G. Rabbat
	R. Bruyere	A. Madussi	S. Viherjoki

	K. Campbell	S. Moore
	A. McAuley	K. Vares (Recorder)
<b>Regrets:</b>	W. Petranik	R. Van Oort

**Guests:** M. Ebbeling CKDR

c) **IN-CAMERA SESSION:** S. Boyko, Chair noted that the Board will adjourn to an In-Camera session to receive report from Dr. S. Viherjoki, Chief of Staff on the recently released Arbitration Position of the Ministry of Health and Long Term Care for Primary Care.

M. Ebbeling was excused from the meeting to rejoin the Board after the In-Camera Session.

**MOTION #41 2018-19: THAT** the Board of Directors of the Dryden Regional Health Centre adjourn to an In-Camera Session at 17:31 hours.

Moved by: J. Green

Seconded by: G. Johnston

**CARRIED**

**MOTION #42 2018-19: THAT** the Board of Directors of the Dryden Regional Health Centre reconvenes to the open session of the meeting at 17:53 hours.

Moved by: A. Madussi

Seconded by: B. Bruyere

**CARRIED**

d) **DECLARATION OF CONFLICT OF INTEREST:** None declared.

**5. CONNECTING TO PURPOSE: PATIENT STORY/ORGANIZATIONAL WIN:**

D. Armstrong-Ross shared a thank you note from Doris Skillen, recipient of the Service to Healthcare Award with the Dryden District Chamber of Commerce Business Excellence Awards.

## 6. PRESENTATION:

J. Green presented an educational opportunity to the Board of Directors. Annually, the Northwestern Ontario Student Services Consortium holds a Regional Safety Day. This year they are focusing on Mental Health and in partnership with Keewatin-Patricia District School Board, they are bringing in a renowned comedian, 'Big Daddy Tazz'. The messaging from this comedian surrounds Mental Health and stigma. Board members were invited to attend an evening performance on Thursday October 25 @7:00 pm. at the Centre.

## 5. CONSENT AGENDA:

The Board of Directors received and reviewed:

- A. MINUTES OF THE REGULAR BOARD MEETING – SEPTEMBER 2018
- B. MINUTES OF THE NOMINATING COMMITTEE – SEPTEMBER 2018
- C. MINUTES OF THE RESOURCE MANAGEMENT COMMITTEE – SEPTEMBER 2018
- D. REPORT FROM THE DRYDEN AREA FAMILY HEALTH TEAM
- F. REPORT FROM THE CHIEF EXECUTIVE OFFICER
- G. REPORT FROM THE CHIEF NURSING EXECUTIVE

**MOTION #43 2018-19: THAT** the Board of Directors of the Dryden Regional Health Centre approves the items from the Consent Agenda, as presented.

Moved by: G. Johnston

Seconded by: B. Moore-Bunney

**CARRIED**

## 7. ITEMS SEVERED FROM THE CONSENT AGENDA: NONE

## 8. BUSINESS ARISING FROM THE CONSENT AGENDA:

### a) Board Recruitment

**MOTION #44 2018-19: THAT** the Board of Directors of the Dryden Regional Health Centre approves the appointment of Mr. Tom Ledoux to the Board of Directors for a three year term ending June 20, 2021, as recommended by the Nominating Committee.

Moved by: G. Johnston

Seconded by: J. Green

**CARRIED**

### b) Policy Review

**MOTION #45 2018-19: THAT** the Board of Directors of the Dryden Regional Health Centre approves Policies 3506-V2 Borrowing; 3500-V2 Donations, 3507-V2 Monitoring of Financial Indicators; 3502-V2 Asset Protection; 3508-V2 Financial Objectives and 29-V3 Investments, as recommended by the Resource Management Committee.

Moved by: B. Bruyere

Seconded by: M. Ferguson




**CARRIED**

### c) Board Meeting Evaluation – June 2018

Copies of the Board Evaluation Summary for September 2018 were circulated and reviewed. No discussion.

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**9. NEW BUSINESS:**

Pillar	Topic	Priorities
<b>Our Patients &amp; Families</b>	<b>Endoscopy Services – Top Performer Cancer Care Ontario</b> G. Rabbat, President of the Medical Staff, shared two letters received from Cancer Care Ontario congratulating all staff at the Dryden Regional Health Centre for being top performer within the province for Referral to Consult and Decision to Treat to Treatment.	
	DRHC achieved the lowest wait times in the province from referral to consultation with a surgical oncologist and for treating surgical oncology patient within all priority categories.	 <i>Integrate mental health services across all services</i>
	Internal celebration is planned and a letter of congratulations will be sent to the Surgical Services Committee acknowledging the achievement.	 <i>Work with specific groups of patients and families to understand and improve their experience across the continuum of care</i>
	<b>Hemodialysis Services</b> D. Armstrong-Ross, VP Patient Care Services/Chief Nursing Officer advised the Board that the Pre-Capital Submission for Hemodialysis Services in Dryden (incorporating feedback from the Ontario Renal Network and the North West LHIN) has been submitted to the NW Regional Renal Integrated Renal Program Council for review and approval.	
	Decision from the Council is expected within 40 days.	 <i>Advance evidence-based care, quality, and safety</i>
	<b>Patient Statistics</b> Patient Statistics to September 30, 2018 were received and reviewed by the Board of Directors.	
	<b>Financial Statements</b> A.McAuley presented the financial statements to September 30, 2018 reporting a deficit of approximately \$63,000 year to date and a projected year end deficit of \$250,000-500,000.	
	<b>MOTION#46 2018-19: THAT</b> the Board of Directors of the Dryden Regional Health Centre approves the Financial Statements to September 30, 2018, as presented. Moved by: G. Johnston      Seconded by: B. Moore-Bunney <b>CARRIED</b>	
	<b>Procurement – Disclosure and/or Reports – NONE</b>	



	<p><b>Lease and Service Agreements – Dingwall Medical Group Family Health Organization</b></p> <p>A.McAuley presented the renewal agreements for existing contracts between the Dingwall Medical Group Family Health Organization and the DRHC for lease of space and Information Technology and Cleaning services. Agreements incorporate a slight inflationary increase that has been negotiated by both parties and all agreements are now aligned for renewal at the same time.</p> <p><b>MOTION#47 2018-19: THAT</b> the Board of Directors of the Dryden Regional Health Centre authorizes the execution of the Lease Agreement with the Dingwall Medical Group Family Health Organization, as presented. Moved by: G. Johnston      Seconded by: B. Moore-Bunney <b>CARRIED</b></p> <p><b>MOTION#48 2018-19: THAT</b> the Board of Directors of the Dryden Regional Health Centre authorizes the execution of the Information Technology and Cleaning Service Agreements with the Dingwall Medical Group Family Health Organization, as presented. Moved by: GM. Ferguson      Seconded by: B. Bruyere <b>CARRIED</b></p>	<ul style="list-style-type: none"> <li>▶ <i>Integrate mental health services across all services</i></li> <li>▶ <i>Work with specific groups of patients and families to understand and improve their experience across the continuum of care</i></li> <li>▶ <i>Advance evidence-based care, quality, and safety</i></li> </ul>
<b>Our People</b>	<p><b>Community Collaborative BScN Program (Bachelor of Science in Nursing)</b></p> <p>D. Armstrong-Ross provided background and update on the Community Collaborative BScN Program through Lakehead University and Confederation College noting that there has been a 100% pass rate on exams and stressing the importance and success of training and recruiting locally.</p> <p>D. Armstrong-Ross has recently met with representation from Seven Generations Education Institute and has been advised that a Memorandum of Understanding has been signed with Lakehead University for the provision of an All Nations BScN program in Fort Frances, Kenora, Sioux Lookout and Dryden with uptake scheduled for 2020. The new model will provide more support for students with a new coordinator in each community and an instructor on-site.</p> <p><b>Governance Functioning Tool</b></p> <p>K. Campbell, Director of Planning, Integration and Quality presented the aggregate results of the Governance Functioning Tool. Results will be brought to the Governance and Quality Committee in November for further review and action planning.</p>	<ul style="list-style-type: none"> <li>▶ <i>Strengthen leadership capability</i></li> <li>▶ <i>Continue to build a respectful, inclusive, safe, and healthy culture</i></li> <li>▶ <i>Enhance the well-being of our people</i></li> </ul>

	<p><b>Board Self-Assessment Tool</b></p> <p>K. Vares, Director of Stakeholder Engagement &amp; Relations advised the Board of the upcoming distribution of the Board Assessment Tool through the Ontario Hospital Association.</p> <p>Each Board member is required to complete the 20 minute electronic survey. Once the assessment is complete, the aggregated results are shared through a final report to be used for ongoing Board learning that can improve board effectiveness.</p> <p>The online questionnaire will be circulated to the Board November 5 for completion before November 19.</p>	
<b>Our Partners</b>	<p><b>North West LHIN Governance to Governance Session</b></p> <p>D. Armstrong-Ross reported back on the content of the North West LHIN Governance to Governance session held earlier this day.</p> <p>The North West LHIN reviewed the provincial and local priorities related to Integrating Health Care Together and introduced the three main priorities in the Integrated Health Services Plan V for 2019-2022.</p> <p>North West LHIN priorities are:</p> <ol style="list-style-type: none"> <li>1) <b>Improve Access to Care</b> (reduce hospital overcrowding; improve access to mental health and addictions, acute and specialty care, Long-Term Care, Home and Community Care and primary Care; and address health equity for Indigenous and Francophone communities;</li> <li>2) <b>Enhance the Care Experience</b> (optimize mental health and addiction system, services and programs, design and implement integrated care across sectors, and implement regional programs); and</li> <li>3) <b>Improve Health System Sustainability</b> (drive efficiency and effectiveness to improve health system sustainability; better use of resources and enhanced accountability; and implement digital health solutions).</li> </ol> <p>The presentation was recorded and a link to the Governance to Governance session will be shared with Board Members when it becomes available.</p>	<p>▼ <i>Engage with Indigenous peoples to develop culturally safe and appropriate care to better meet their health care needs</i></p> <p>▼ <i>Work with our local, district, and regional partners to make high quality care more accessible and better coordinated</i></p>

#### 10. IN-CAMERA SESSION:

**Motion #49 2018/19:** THAT the Board of Directors of the Dryden Regional Health Centre adjourns to the In-camera session at 18:33 hrs.  
Moved by: J. Park  
Seconded by: J. Green  
**CARRIED**

PRESS BREAK

**11. BUSINESS ARISING FROM THE IN-CAMERA SESSION**

**Motion #57 2018/19: THAT** the Board of Directors of the Dryden Regional Health Centre approves the Medical Staff privileges and appointment to the CEO Recruitment Team, as presented in the In-Camera session.  
Moved by: M. Ferguson                      Seconded by: B. Bruyere  
**CARRIED**

**12. DIRECTORS ISSUES - NONE**

**13. OBSERVER COMMENTS – NONE**

**14. EXECUTIVE SESSION – NONE**


**15. INFORMATION ITEMS:**

The Board of Directors received and reviewed the following Information Items:

- i) Dryden Museum Exhibit – “Medical Records in Ontario” and “The Promotion of Healthy Living”. Museum staff will also be highlighting the history of Dryden hospitals, doctors, and nurses. Exhibit is open until November 8, 2018.
- ii) Letter – Maureen Sullivan, Dryden Regional Mental Health & Addiction Services
- iii) Card of Thanks – D. Skillen
- iv) Accreditation Questions

**16. ADJOURNMENT**

**Motion #58 2018/19: THAT** the regular meeting of the Board of Directors of the Dryden Regional Health Centre is adjourned at 19:16 hours.  
Moved by: J. Green    Seconded by: G. Johnston  
**CARRIED**

  
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Sandra Boyko, Chair

  
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Angela Madussi, Treasurer