



**Minutes of the  
BOARD OF DIRECTORS MEETING  
February 27, 2019**

Resource Room, 58 Goodall Street, Dryden, Ontario

1. **CALL TO ORDER:** Sandra Boyko, Chair of the Board of Directors called the meeting to order at 1730 hours. Addition to the agenda was noted: Our Partners: Bill 74.

2. **ROLL CALL:**

<b>Present:</b>	S. Boyko, Chair	M. Ferguson	W. Petranik
	D. Armstrong-Ross	G. Johnston	G. Rabbat
	C. Brown	T. Ledoux	S. Viherjoki
	R. Bruyere	A. Madussi	
	K. Campbell	A. McAuley	S. Moore
	R. Van Oort	K. Vares (Recorder)	
<b>Regrets:</b>	J. Green	B. Moore-Bunney	J. Park
<b>Guest:</b>	Andrew Saunders		

3. **DECLARATION OF CONFLICT OF INTEREST:** None declared.

4. **CONNECTING TO PURPOSE: PATIENT STORY/ORGANIZATIONAL WIN:**

D. Armstrong-Ross introduced shared Andrew Saunders, Mobile Crisis & Treatment Worker at the Crisis Stabilization Unit. Andrew has been inspired by the courage, commitment and collegiality of clients living through withdrawal of alcohol and substance use and has written a song recognizing the determination. Accompanied by his acoustic guitar, Andrew shared his song, *I Will Recover*, with the Board of Directors.

The Board of Directors was very appreciative of Andrew's talents and expressed their gratitude for his talent.

Mr. Saunders left the meeting at 17:40 hours.

5. **PRESENTATION: NONE**

6. **CONSENT AGENDA:**

The Board of Directors received and reviewed:

- A. MINUTES OF THE REGULAR BOARD MEETING – JANUARY 2019
- B. MINUTES OF THE QUALITY & SAFETY COMMITTEE – FEBRUARY 2019
- C. MINUTES OF THE GOVERNANCE COMMITTEE – FEBRUARY 2019
- D. REPORT FROM THE CHIEF OF STAFF
- E. REPORT FROM THE DRYDEN AREA FAMILY HEALTH TEAM

**MOTION #87 2018-19: THAT** the Board of Directors of the Dryden Regional Health Centre approves the items from the Consent Agenda, as presented.

Moved by: T. Ledoux

Seconded by: G. Johnston

**CARRIED**



**7. ITEMS SEVERED FROM THE CONSENT AGENDA: NONE**

**8. BUSINESS ARISING FROM THE CONSENT AGENDA:**

**a) Director Attendance**

Copies of the updated Director Attendance report were circulated and reviewed.

**b) Board Meeting Evaluation – January 2019**

Copies of the Board Evaluation Summary for January 2019 were circulated and reviewed.  
 No discussion.

**c) 2018/19 Quality Improvement Plan Progress Report & 2019-20 Quality Improvement Plan**

Copies of the 2018/19 Quality Improvement Plan Progress Report and the 2019/20 Quality Improvement Plan were circulated to the Board Members.

**MOTION #88 2018-19: THAT** the Board of Directors of the Dryden Regional Health Centre approves the 2018/19 Quality Improvement Plan Progress Report and the 2019/20 Quality Improvement Plan, as recommended by the Quality & Safety Committee.  
 Moved by: B. Bruyere Seconded by: C. Brown  
**CARRIED**

**d) Board Policy Approval**

**MOTION #89 2018-19: THAT** the Board of Directors of the Dryden Regional Health Centre approves Policies 3498-V3 Memberships and Associations, 3504-V3 Evaluation and Monitoring of Board Performance, 22-V4 Recognition of Long Term Service by Directors, 3524-V2 Organizational Purpose Statement, 15-V4 Board Education, 3509-V1 Director’s Declaration, 3505-V2 Board Policy Review, 16-V4 Delegations at Board of Director’s Meetings, 19-V4 Conflict of Interest, 3503-V2 Board Orientation, 17-V3 Observer Comments at Board of Directors Meetings, 3510-V2 Open Board Meetings, 3527-V2 Community Engagement, 3501-V1 Annual Business Plan/Accountability Agreement, 14-V2 Media Relations, 3497-V1 Relationship Building, 3421-V3 Expense Guidelines Policy and Procedure, 2960-V1 Hospitality Reimbursement, and 3422-V1 Procurement Policy and Procedure, as recommended by the Governance and Resource Management Committees.  
 Moved by: T. Ledoux Seconded by: G. Johnston  
**CARRIED**

**9. NEW BUSINESS:**

Pillar	Topic	Priorities
<b>Our Patients &amp; Families</b>	<b>Medical Staff Report</b> Dr. G. Rabbat, President of the Medical Staff reported that the Medical Staff is currently reviewing the draft Professional Medical Staff By-laws. Feedback and recommendations will be presented to the Medical Advisory Committee before the summer.	<ul style="list-style-type: none"> <li>▶ Integrate mental health services across all services</li> <li>▶ Work with specific groups of patients and families to understand and improve their experience across the continuum of care</li> </ul>
	<b>Corporate Scorecard – Q2</b> W. Petranik noted that despite system pressures, patient satisfaction scores have held steady. Results for Inpatient	<ul style="list-style-type: none"> <li>▶ Advance evidence-based care, quality, and safety</li> </ul>

2



<p><b>Our Patients &amp; Families</b></p>	<p>Services are exceptional and it's expected that the organization must be in the top 5% of small rural and northern hospitals across the province. Satisfaction rates for Emergency Services are close to the small hospital average; wait times continue to be a challenge.</p>	
	<p><b>Hemodialysis Services</b></p> <p>D. Armstrong-Ross was pleased to advise that the Ontario Renal Network has endorsed the pre-capital submission proposal to create a dialysis satellite unit at the Dryden Regional Health Centre as part of the Thunder Bay Regional Health Sciences Centre Regional Renal Program.</p>	<p>▼ <i>Integrate mental health services across all services</i></p>
	<p>The Ontario Renal Network recognized the geographic challenges faced by patients residing in Dryden and the recent and projected growth in the dialysis population in the North West region of Ontario. They also acknowledged that the Thunder Bay Regional Health Sciences Centre Regional Renal Program will not be able to accommodate this growth within its existing facilities.</p>	<p>▼ <i>Work with specific groups of patients and families to understand and improve their experience across the continuum of care</i></p>
	<p>The proposal for hemodialysis services in Dryden will now progress to the next step; a more detailed program and facility plan through submission of a Functional Program Submission to the Capital Branch of the Ministry of Health and Long-Term Care.</p>	<p>▼ <i>Advance evidence-based care, quality, and safety</i></p>
	<p><b>Pharmacy Services</b></p> <p>D. Armstrong-Ross provided update pharmacy service with respect to the impact of NAPRA standards on the mixing of chemotherapy drugs across the region. She noted that the North West LHIN will be providing some regional pharmacy services through pilot sites (Fort Frances and Atikokan; Sioux Lookout and Red Lake) where the larger centres will mix and transport chemotherapy drugs to smaller sites. Advocacy efforts to maintain mixing at the Dryden Regional Health Centre have been successful. The organization is preparing a Pre-Capital Submission for funding specifically for changes required to do chemotherapy mixing onsite (renovations, second hood etc.)</p>	
<p><b>Patient Statistics</b></p> <p>Patient Statistics to January 31, 2019 were received and reviewed by the Board of Directors.</p> <p>W. Petranik noted that occupancy remains around 88% YTD, ALC rates remain high and the challenges with timely discharge persist. Of note, there have been more births to date so far this year than last and more deaths than last year as well. No questions or concerns posed.</p>		
<p><b>Financial Statements</b></p> <p>A. McAuley presented the financial statements to January 31, 2019 reporting that the deficit to end of January has increased to approximately \$85,000. He noted that the</p>		

	<p>financial statements for January have been better than we've typically seen for the last several years. A slight deficit of approximately \$7,000 year to date. The organization is projecting a year end deficit of approximately \$125,000 for hospital alone (fund type 2 not included).</p> <p><b>MOTION #90 2018-19: THAT</b> the Board of Directors of the Dryden Regional Health Centre approves the Financial Statements to January 31, 2019, as presented.        Moved by: M. Ferguson                      Seconded by: C. Brown  <b>CARRIED</b></p> <p><b>Procurement – Disclosure and/or Reports – NONE</b></p>	
<p><b>Our People</b></p>	<p><b>Chief of Staff Selection Committee</b>        R. Van Oort reported that letters requesting expressions of interest in the Chief of Staff position have been shared with the Medical Staff and posted in the Medical Staff lounge. Closing date for expressions of interest is March 1, 2019. Expressions of interest will be presented to the Selection Committee for vetting and recommendation.</p> <p><b>Notice of Retirement</b>        On behalf of the Board, S. Boyko, Chair accepted Mr. Wade Petranik's notice of retirement.</p>	<ul style="list-style-type: none"> <li>▶ <i>Strengthen leadership capability</i></li> <li>▶ <i>Continue to build a respectful, inclusive, safe, and healthy culture</i></li> <li>▶ <i>Enhance the well-being of our people</i></li> </ul>
<p><b>Our Partners</b></p>	<p><b>Interim Report from the Premier's Council on Improving Healthcare and Ending Hallway Medicine</b>        Copies of the Premier's Council's first report were shared with the Board of Directors. W. Petranik noted that the report provided a current state of the health system and identified key findings including system navigation challenges, increasing wait times with the impact on health and capacity, and the need for more effective coordination of services. A second report from the Council is expected sometime in March</p> <p><b>Bill 74 – The People's Health Care Act 2019</b>        W. Petranik noted that Minister of Health and Long-Term Care, the Honourable Christine Elliott, presented Bill 74, <i>The People's Health Care Act, 2019</i> on Tuesday of this week. The focus of the legislation supports the establishment of local Ontario Health Teams that connect health care providers and services around patients and families, and the integration of multiple existing provincial agencies into a single health agency known as Ontario Health. Legislation was just tabled for first reading. A consultation period is expected to follow before the Bill is passed likely this summer.        W. Petranik noted it will be important to advocate for an Ontario Health Team designated for the North West of the province.</p>	<ul style="list-style-type: none"> <li>▶ <i>Engage with Indigenous peoples to develop culturally safe and appropriate care to better meet their health care needs</i></li> <li>▶ <i>Work with our local, district, and regional partners to make high quality care more accessible and better coordinated</i></li> </ul>



<p><b>Delegations – Municipalities</b></p> <p>W. Petranik reported that he was been reaching out to local government/municipalities for the opportunity to discuss the urgency related to the current global health system and how we can work together to ensure that we continue to meet the health care needs of our community.</p> <p>Delegations are confirmed for Municipality of Machin on March 11, City of Dryden on March 25 and Municipality of Ignace on April 8, 2019</p> <p><b>DRHC Indigenous Health Council</b></p> <p>K. Vares, Director of Stakeholder Relations and Engagement updated the Board on the strategic initiative to engage with leaders from the neighbouring Indigenous communities with respect to the establishment of an Indigenous Health Council.</p> <p>On the suggestion of leaders from Migisi Sahgaigan First Nation, a meeting with Chief and Council from Migisi Sahgaigan First Nation and Wabigoon Lake Ojibway nation and Executive Officer and Board Members from the Dryden Native Friendship Centre has been scheduled for April 8 to discuss the initiative and guide us in moving it forward. Invitation will be extended to the Board Members of the Dryden Regional Health Centre. Board members interested in attending are to contact K. Vares.</p>	
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**10. IN-CAMERA SESSION:**

**Motion #91 2018/19: THAT** the Board of Directors of the Dryden Regional Health Centre adjourns to the In-camera session at 18:18 hrs.  
Moved by: G. Johnston                                      Seconded by: T. Ledoux  
**CARRIED**

PRESS BREAK

**11. BUSINESS ARISING FROM THE IN-CAMERA SESSION**

**Motion #100 2018/19: THAT** the Board of Directors of the Dryden Regional Health Centre approves the CEO Relocation Allowance and the Medical Staff privileges, as presented in the In-Camera session.  
Moved by: M. Ferguson                                      Seconded by: C. Brown  
**CARRIED**

**12. DIRECTORS ISSUES - NONE**

**13. OBSERVER COMMENTS – NONE**

**14. EXECUTIVE SESSION – NONE**

**15. INFORMATION ITEMS:**

5

The Board of Directors received and reviewed the following Information Items:

- i) North West LHIN Category 1 – Crisis Designation
- ii) OHA Rural and Northern Health Care Leadership Conference

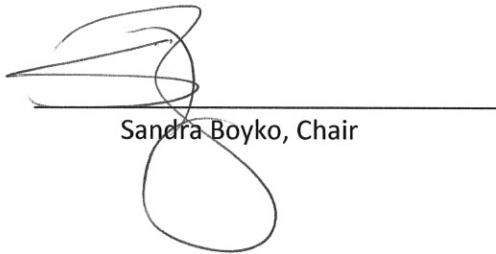
**16. ADJOURNMENT**

**Motion #101 2018/19: THAT** the regular meeting of the Board of Directors of the Dryden Regional Health Centre is adjourned at 18:54 hours.

Moved by: T. Ledoux

Seconded by: G. Johnston

**CARRIED**



Sandra Boyko, Chair



Wade Petranik, Chief Executive Officer