



Minutes of the BOARD OF DIRECTORS MEETING January 23, 2019

Resource Room, 58 Goodall Street, Dryden, Ontario

1. CALL TO ORDER: Sandra Boyko, Chair of the Board of Directors called the meeting to order at 1731 hours. The Chair welcomed and introduced Tom Ledoux as a new Director for the Board and Phyllis Bauldic and Lucy Nabb, presenters. Round table introductions were made.

2. ROLL CALL:

Present:

S. Boyko, Chair

J. Green

J. Park

D. Armstrong-Ross

G. Johnston

W. Petranik

C. Brown

T. Ledoux

S. Viherjoki

R. Bruyere M. Ferguson A. Madussi

B. Moore-Bunney

K. Campbell

A. McAuley

S. Moore

R. Van Oort

K. Vares (Recorder)

Absent:

G. Rabbat

3. DECLARATION OF CONFLICT OF INTEREST: None declared.

4. CONNECTING TO PURPOSE: PATIENT STORY/ORGANIZATIONAL WIN:

D. Armstrong-Ross shared a thank you note received by the organization from T. Jackson. Ms. Jackson expressed appreciation and gratitude for the professional and compassionate care provided her during her 23 day stay as an inpatient.

5. PRESENTATION:

Phyllis Bauldic, Mental Health Therapist and Health Links Coach/Navigator and Lucy Nabb, Director of Family Health Team Services introduced the Health Links program and provided information on criteria, referrals and services offered through the Dryden Area Family Health Team. Beginning in March 2018, Health Links coordinates health care services for individuals with complex needs by linking patients with health care providers to improve transitions between primary care providers, specialist, hospitals, home care, long-term care and community agencies. Services help patients navigate the health care system, build and implement care plans to reach health goals with the goal of reducing ER visits, avoiding hospitalization and providing the right care, at the right time, and at the right place for the patient.

6. CONSENT AGENDA:

The Board of Directors received and reviewed:

- A. MINUTES OF THE REGULAR BOARD MEETING NOVEMBER 2018
- B. REPORT FROM THE DRYDEN AREA FAMILY HEALTH TEAM
- C. MINUTES OF THE NURSING ADVISORY COMMITTEE



MOTION #73 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre approves the items from the Consent Agenda, as presented.

Moved by: M. Ferguson

Seconded by: R. Bruyere

CARRIED

7. ITEMS SEVERED FROM THE CONSENT AGENDA: NONE

8. BUSINESS ARISING FROM THE CONSENT AGENDA:

a) Board Meeting Evaluation - November 2018

Copies of the Board Evaluation Summary for November 2018 were circulated and reviewed. No discussion.

b) Board Committee Review

R. Van Oort, Senior VP Corporate Services noted that information about the process and assessment for Accreditation has been presented to the Board at previous meetings, including the assessment of the mandate, value, and effectiveness of Board Committees and individual Board Member performance.

R. Van Oort presented a draft assessment tool that would evaluate the terms of reference, committee management, committee effectiveness, Chair effectiveness and individual member performance for the consideration and acceptance of the Board.

Members of the Board of Directors were asked to review the Evaluation Tool and provide comment, questions or concerns to Robert Van Oort. Starting next month, the tool will be implemented by the Chair of the Board.

9. NEW BUSINESS:

Pillar	Торіс	Priorities
Our Patients & Families	Master Facilities Plan Update R. Van Oort reported that representatives from ft3, the selected proponent for the Master Facilities Plan were onsite at the DRHC in December and again last week gathering information about current state. Stakeholder engagement sessions will be facilitated as part of the planning process and a final report is expected from the firm in June 2019. Patient Statistics Patient Statistics to December 31, 2018 were received and reviewed by the Board of Directors. W. Petranik noted that occupancy remains around 89% YTD, and the number of ER visits is currently almost the same as this time last year. No questions or concerns posed. Financial Statements A.McAuley presented the financial statements to December 31, 2018 reporting a slight deficit of approximately \$7,000 year to date. He noted that increased overtime and sick time and general cost increases have been challenges and	 ✓ Integrate mental health services across all services ✓ Work with specific groups of patients and families to understand and improve their experience across the continuum of care ✓ Advance evidencebased care, quality, and safety



Our Patients & Families	explained that revenues from the allocation of additional joint replacements have helped to balance the financial position. The organization is projecting a year end deficit of approximately \$160,000 – 250,000. MOTION #74 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre approves the Financial Statements to December 31, 2018, as presented. Moved by: T. Ledoux Seconded by: J. Green CARRIED Procurement – Disclosure and/or Reports – NONE	 ✓ Integrate mental health services across all services ✓ Work with specific groups of patients and families to understand and improve their experience across the continuum of care ✓ Advance evidencebased care, quality, and safety
Our People	R. Van Oort presented an Annual Work Plan for the review of the Board of Directors. The Work Plan lists the Committees of the Board and its mandate as well as the reporting schedules including mandatory reporting requirements. Requirement to report Financial Statements to the Board of Directors during the months of July and August when the Board does not meet are to be added. On an annual basis, the work plan would be approved by the Board during the first meeting in September. Chief of Staff Selection Committee R. Van Oort presented a draft Chief of Staff Selection Process for the consideration and approval of the Board. W. Petranik noted that Dr. S. Viherjoki's term as Chief of Staff will be finished in June of this year. The process to select a new Chief of Staff will be initiated to accommodate any 'domino' effects resulting from any potential appointment of Medical Staff leaders currently fulfilling other leadership roles in the organization. S. Boyko noted that she and W. Petranik, in accordance with the By-laws have appointed Committee membership. MOTION #75 2018-19: THAT the Board of Directors of the Dryden Regional Health Centre approves the Chief of Staff Selection Process and the appointment of Murray Ferguson, Judi Green, Sandra Boyko, Doreen Armstrong-Ross, George Rabbat, Wade Petranik and Stephen Viherjoki to the Chief of Staff Selection Committee, as presented and in accordance with the DRHC By-Laws. Moved by: G. Johnston Seconded by: A. Madussi CARRIED	Strengthen leadership capability Continue to build a respectful, inclusive, safe, and healthy culture Inhance the well- being of our people



Governance to Governance – City of Dryden

W. Petranik reported that the organization is attempting to secure a 'Governance to Governance' session with the Mayor and Councillors for the City of Dryden and the DRHC Board of Directors to discuss the current global health system and how we can work together to ensure that we continue to meet the health care needs of the our community.

The Mayor and Council have been invited to join the Board for dinner on February 13, 2019. The DRHC Governance, Quality and Safety Committees will meet following the meeting with Municipal leaders.

- Engage with Indigenous peoples to develop culturally safe and appropriate care to better meet their health care needs
- Work with our lo9val, district, and regional partners to make high quality care more accessible and better coordinated

10. IN-CAMERA SESSION:

Our Partners

Motion #76 2018/19: THAT the Board of Directors of the Dryden Regional Health

Centre adjourns to the In-camera session at 18:06 hrs.

Moved by: J. Green

Seconded by: T. Ledoux

CARRIED

PRESS BREAK

11. BUSINESS ARISING FROM THE IN-CAMERA SESSION

Motion #85 2018/19: THAT the Board of Directors of the Dryden Regional

Health Centre approves the Medical Staff privileges, as presented in the In-Camera session.

Moved by: T. Ledoux

Seconded by: J. Green

CARRIED

12. DIRECTORS ISSUES - NONE

13. OBSERVER COMMENTS - NONE

14. EXECUTIVE SESSION - NONE

15. INFORMATION ITEMS:

The Board of Directors received and reviewed the following Information Items:

- i) DRHC Indigenous Health Council Letter
- ii) Invitation Minister Elliott, Minister Rickford and Dr. R. Devlin
- iii) Memo Transforming Access Mental Health & Addiction Services/Crisis Response Services
- iv) Annual Recognition Event February 2019
- v) CBC Article: Government Poised to Dissolve Regional Health Agencies, Sources Say
- vi) February meetings of the Board:
 - a. Governance, Quality and Safety Committee February 13, 2019
 - b. Resource Management Committee February 20, 2019
 - c. Board of Directors February 27, 2019



16. ADJOURNMENT

Motion #86 2018/19: THAT the regular meeting of the Board of Directors of the

Dryden Regional Health Centre is adjourned at 19:39 hours.

Moved by: G. Johnston

Seconded by: A. Madussi

CARRIED

Sandra Boyko, Chair

Wade Petranik, Chief Executive Officer