



**Minutes of the  
BOARD OF DIRECTORS MEETING  
February 26, 2020**

Resource Room, 58 Goodall Street, Dryden, Ontario

**1. CALL TO ORDER:** Judi Green, Chair of the Board of Directors called the meeting to order at 17:51 hours.

**2. ROLL CALL:**

<b>Present:</b>	J. Green, Chair	M. Ferguson	J. Park
	D. Armstrong-Ross	J. Mallyon	G. Rabbat
	S. Boyko	A. McAuley	K. Seeley
	B. Cook	B. Moore-Bunney	
	K. Campbell	K. Vares (Recorder)	S. Moore
<b>Regrets:</b>	C. Brown	T. Ledoux	

**3. DECLARATION OF CONFLICT OF INTEREST:** None declared.

**4. CONNECTING TO PURPOSE: PATIENT STORY/ORGANIZATIONAL WIN:**

D. Armstrong-Ross, President and Chief Executive Officer reported that the Annual Employee Recognition Dinner held last Thursday was a successful event acknowledging new staff, retirees, Partners in Excellence, long-standing support of Board Directors, and employment milestones for staff. The event was well attended. Recognition pins were awarded to Judy Green and Jan Park for their dedication to the organization for 6 years. A thank you card from Melissa Zilkalns was shared with the Board.

**5. PRESENTATION:**

J. Mallyon, Chief Nursing Executive provided an update on Coronavirus Disease (COVID-19) explaining disease family of origin, virology, and current situation. The DRHC has posted signs for patients and visitors, refreshed education, implemented screening for travel, conducted MaskFit testing, reviewed donning and doffing procedures, inventoried supplies, reviewed engineering processes (negative pressure rooms) and participates in daily provincial updates. Under the lead of Brian Patterson, Director of Laboratory Services and Infection Control lead, the organization meets weekly to keep apprised and ready to implement further actions should they be necessary.

Information on how to reduce the spread of germs like the flu and the novel coronavirus (COVID-19) and proper hand washing techniques were provided.

**6. CONSENT AGENDA:**

The Board of Directors received and reviewed:

- A. MINUTES OF THE REGULAR BOARD MEETING – JANUARY 2020
- B. MINUTES OF THE RESOURCE MANAGEMENT COMMITTEE – FEBRUARY 2020
- C. MINUTES OF THE QUALITY & SAFETY COMMITTEE – JANUARY 2020

- D. REPORT FROM THE CHIEF OF STAFF
- E. REPORT FROM THE CHIEF NURSING EXECUTIVE
- F. REPORT FROM THE DRYDEN AREA FAMILY HEALTH TEAM




**MOTION #84 2019-20:** THAT the Board of Directors of the Dryden Regional Health Centre approves the items from the Consent Agenda, as amended.  
**Moved by: M. Ferguson**                      **Seconded by: S. Boyko**  
**CARRIED**

**7. ITEMS SEVERED FROM THE CONSENT AGENDA: NONE**

**8. BUSINESS ARISING FROM THE CONSENT AGENDA:**

- a) **Director Attendance**  
 Copies of the updated Director Attendance report were circulated and reviewed.
- b) **Board Meeting Evaluation - January 2020**  
 Copies of the Board Evaluation Summary for January 2020 were circulated and reviewed.



**9. NEW BUSINESS:**

Pillar	Topic	Priorities
<b>Our Patients and Families</b>	<p><b>Medical Staff Report</b>            Dr. G. Rabbat provided notice of his intent to leave the community and relocate to Montreal some time in 2020; no departure date has been determined as of yet. Dr. Rabbat noted that recruitment efforts have begun for a smooth transition.            J. Green shared appreciation for Dr. Rabbat’s service to the community and his efforts to minimize the effect his departure will have on the community.</p>	 <p style="text-align: center;"><i>Integrate mental health across all services</i></p>
	<p><b>2020/21 Hospital Service Accountability Agreement</b>            Copies of the North West LHIN’s notice of intent to amend an agreement and the Notice of Amendment to the Hospital Service Accountability Agreement were provided to the Board.            A. McAuley reported that the North West LHIN has extended the current Hospital Service Accountability Agreement for 3 months to ease transition to Ontario Health oversight.</p>	 <p style="text-align: center;"><i>Work with specific groups of patients and families to understand and improve their experience across the continuum of care</i></p>
	<p><b>Hospital Annual Planning Submission/Hospital Improvement Plan Update</b>            A. McAuley reported that the Hospital Annual Planning Submission and the Hospital Improvement Plan have been endorsed and approved by the North West LHIN. Quarterly meetings with the North West LHIN will continue to ensure that the DRHC is progressing with the Improvement Plan as expected.</p>	 <p style="text-align: center;"><i>Advance evidence-based care, quality, and safety</i></p>

	<p><b>Hemodialysis</b>          D. Armstrong-Ross provided update on the progress of the Capital Planning Submission for provision of hemodialysis services in Dryden. Ms. Armstrong-Ross noted that the Ontario Renal Network has not yet received anything from the Ministry of Health and Long-Term Care and that the waiting period will continue.          Update will be provided to the Dryden Dialysis Committee. Advocacy with the Honourable MP Greg Rickford and MPP Eric Melillo will continue.</p> <hr/> <p><b>Financial Statements to January 31, 2020</b>          A. McAuley presented the financial statements to January 31, 2020 noting that as of January 31, 2020 the DRHC had a deficit of approximately \$290,000 from hospital operations. A. McAuley explained that costs are typically higher for the month of January due to increased sick time and utility costs during the colder weather. Revenue and Expense variances were detailed.</p> <p>A. McAuley reported that negotiations with the North West LHIN are ongoing with respect to the allocation and /or return of monies currently at surplus at the end of January. Surplus is currently realized with Fund Type 2 programs; Mental Health and Addiction Services and Family Health Team Services. Expectation is that some of the surplus is to be repaid to the North West LHIN.</p> <p><b>MOTION #85 2019-20: THAT</b> the Board of Directors of the Dryden Regional Health Centre approves the Financial Statements to January 31, 2020, as presented.  <b>Moved by: B. Moore-Bunney      Seconded by: M. Ferguson</b>  <b>CARRIED</b></p> <hr/> <p><b>Procurement – Disclosures and/or Reports – NONE</b></p>	<p>Integrate mental health across all services</p> <p>Work with specific groups of patients and families to understand and improve their experience across the continuum of care</p> <p>Advance evidence-based care, quality, and safety</p>
<p><b>Our People</b></p>	<p><b>Board Retreat</b>          J. Green provided update on planning for the Board Retreat March 13/14, 2020 and encourage Board Directors to participate in the planning by sharing suggestions.</p> <p>The planning committee is currently working on securing the venue and speakers and outlining an agenda for the event.</p>	<p>Strengthen leadership capability</p> <p>Continue to build a respectful, inclusive, safe, and healthy culture</p>



		 <p><i>Enhance the well-being of our people</i></p>
--	--	--

<p><b>Our Partners</b></p>	<p><b>Ontario Health Teams</b>          D. Armstrong-Ross reported that regional CEOs will be meeting with the North West LHIN to review and consider the North West LHIN Blueprint as a model of what an Ontario Health Team may look like in the NW region. Ontario Health and the Ministry of Health and Long-Term Care are currently focusing the development and implementation of the 28 approved Ontario Health Teams.</p> <p>Ontario Health has announced the modernization of health care; Emergency Medical Services, public health, and transitions to Long-Term Care. Consultation sessions have been set and for EMS and public health to date.</p> <p>It's felt that innovative programs like Follow Me Home that have been developed to ensure safe and timely transitions from hospital will be well regarded by Ontario Health and the organization is hopeful for ongoing funding.</p> <p><b>Dryden Regional Health Services Foundation</b>          The Foundation has approved work on creating 4 more Return of Service contracts to aid in the recruitment on physicians.</p> <p>Dr. Kory Jollymore has announced his resignation and intent to leave Dryden. Dr. R. Bester will assume Dr. Jollymore's role supporting Oncology Services in Dryden and no disruption to patient care is expected.</p>	 <p><i>Engage with Indigenous peoples to develop culturally appropriate care to better meet their health needs</i></p>  <p><i>Work with our local, district, and regional partners to make high quality care more accessible and better coordinated</i></p>
----------------------------	--	---

K. Seeley joined the meeting at 18:18 hours.

**11. IN-CAMERA SESSION:**

**Motion #86 2019/20:** THAT the Board of Directors of the Dryden Regional Health Centre adjourns to the In-camera session at 18:20 hrs.  
**Moved by: M. Ferguson**                      **Seconded by: B. Moore-Bunney**  
**CARRIED**

**12. BUSINESS ARISING FROM THE IN-CAMERA SESSION**

**Motion #96 2019/20: THAT**, the Board of Directors of the Dryden Regional Health Centre approves the motion to rescind financial sponsorship of the leadership development allocation and credentials for Medical Staff, as presented in the In-Camera Session.

**Moved by: B. Moore-Bunney      Seconded by: M. Ferguson**  
**CARRIED**

### 13. DIRECTORS ISSUES – NONE

### 14. INFORMATION ITEMS:

The Board of Directors received and reviewed the following Information Items:

- a) Media Release: Stabilization & Crisis Response Programs Restructured to Meet Needs of Community

**Motion #97 2019/20: THAT**, the Board of Directors of the Dryden Regional Health Centre adjourn to a Restricted In-Camera Session at 19:26 hours.

**Moved by: K. Seeley      Seconded by: S. Boyko**  
**CARRIED**

### 15. RESTRICTED IN-CAMERA

**Motion #98 2019/20: THAT**, the Board of Directors of the Dryden Regional Health Centre adjourn from the Restricted In-Camera Session to the open session at 19:34 hours.

**Moved by: K. Seeley      Seconded by: S. Boyko**  
**CARRIED**

### 16. ADJOURNMENT

**Motion #99 2019/20: THAT**, the Board of Directors of the Dryden Regional Health Centre adjourns the open session at 19:34 hours.

**Moved by: S. Boyko      Seconded by: M. Ferguson**  
**CARRIED**



---

Judi Green, Chair



---

Doreen Armstrong-Ross, Chief Executive Officer