



**Minutes of the  
BOARD OF DIRECTORS MEETING  
October 28, 2020**  
58 Goodall Street, Dryden, Ontario

*Due to our efforts to respect the ever-evolving guidelines and directives for preparation and management of the COVID-19 pandemic, and our altruistic focus on protecting our vulnerable patients and our staff from the spread of COVID-19, the DRHC is diligently restricting access to the facility. As such, the Board of Directors for the Dryden Regional Health Centre held its regular monthly meeting for October virtually via GoTo Meeting.*

- 1. CALL TO ORDER:** Judi Green, Chair of the Board of Directors called the meeting to order at 17:30 hours. Judi Green, Chair greeted the Board Directors and welcomed Guest Sarah McCarthy (CKDR) were welcomed.

**2. ROLL CALL:**

<b>Present:</b>	J. Green, Chair	M. Ferguson	J. Park
	D. Armstrong-Ross	D. Goulet	B. Szabo
	S. Boyko	T. Ledoux	
	C. Brown	A. McAuley	
	B. Cook	J. Mallyon	
<b>Staff Present:</b>	S. Moore	L. Nabb	K. Vares
	K. Campbell		
<b>Regrets:</b>	B. Moore-Bunney	L. Napish	
<b>Guests:</b>	A. Madussi, Director of Facilities		S. McCarthy, CKDR

- 3. DECLARATION OF CONFLICT OF INTEREST:** None declared.

**4. CONNECTING TO PURPOSE: PATIENT STORY/ORGANIZATIONAL WIN:**

D. Armstrong-Ross, President & Chief Executive Officer reminded the Board of Directors of the organization's advocacy and work to provide hemodialysis services in Dryden and reported that the Health Capital Branch of the Ministry of Health has responded favourably to the Pre-Capital submission. The Ministry has noted that the submission remains a priority and collaborations will move forward with respect to further required submissions and deliberations.

**5. PRESENTATION: CAPSTONE CASE STUDY**

A. Madussi, Director of Facilities briefly recapped the progress of the Co-Generation project initiated in the late fall of last year. In collaboration with A. Madussi, the Capstone Turbine Corporation has highlighted the successful implementation of a new cogeneration system at the DRHC in a Case Study posted to their website. Mr. Madussi noted that the cogeneration system has exceeded expectations and the organization is on track to realize the first year projected savings of approximately \$175,000.



T. Ledoux joined the meeting at 17:41 hours.

**6. CONSENT AGENDA:**

The Board of Directors received and reviewed:

- A. MINUTES OF THE REGULAR BOARD MEETING – SEPTEMBER 2020
- B. MINUTES OF THE NURSING ADVISORY COMMITTEE – MAY 2020
- C. MINUTES OF THE QUALITY AND SAFETY COMMITTEE – OCTOBER 2020
- D. MINUTES OF THE GOVERNANCE COMMITTEE – OCTOBER 2020
- E. JOINT REPORT FROM THE CHIEF EXECUTIVE OFFICER, CHIEF OF STAFF, AND CHIEF NURSING EXECUTIVE
- F. JOINT REPORT – COVID 19
- G. REPORT FROM THE DRYDEN AREA FAMILY HEALTH TEAM

**MOTION #36 2020-21:** THAT the Board of Directors of the Dryden Regional Health Centre approves the items from the Consent Agenda, as amended.  
**Moved by: M. Ferguson                      Seconded by: S. Boyko**  
**CARRIED**

**7. ITEMS SEVERED FROM THE CONSENT AGENDA: NONE**

**8. BUSINESS ARISING FROM THE CONSENT AGENDA:**

- a) Director Attendance
- b) Board Meeting Evaluation Summary September 2020

Copies of the Director Attendance and Board Meeting Evaluation Summary for September 2020 were received and reviewed.

**9. NEW BUSINESS:**

Pillar	Topic	Priorities
<b>Our Patients and Families</b>	<p><b>Medical Staff Report</b>            Dr. D. Goulet, President of the Medical Staff, noted that there were no matters of major concern to be brought forward from the Medical Staff at this time.</p>	★ <i>Integrate mental health across all services</i>
	<p><b>2019/20 Q4 Corporate Scorecard</b>            D. Armstrong presented the fourth quarter 2019/20 Corporate Scorecard noting the impact of the COVID-19 pandemic and the possibility of skewed data as a result of service interruptions and suspensions and phased in services. No questions or concerns were raised.</p>	★ <i>Work with specific groups of patients and families to understand and improve their experience across the continuum of care</i>
	<p><b>Financial Statement to September 30, 2020</b>            A. McAuley, VP Chief Financial Officer, presented the financial statements to September 30, 2020. The organization continues to collaborate with TBRHSC to reduce the backlog of othopaedic surgeries and has realized a significant increase in funding as a result. Revenue from out-of-province billing is down as a result of restricted travel during the current</p>	★ <i>Advance evidence-based care, quality, and safety</i>

	<p>pandemic; higher than expected reimbursements for chemotherapy drugs has offset the loss of revenue. Review of Fund Type 2 programs including mental health and addictions, Family Health Team, and other programming was provided noting that any surplus from these programs must be returned to the Ministry at year end.</p> <p><b>MOTION #37 2020-21: THAT</b> the Board of Directors of the Dryden Regional Health Centre approves the financial statements to September 30, 2020, as presented.  <b>Moved by: T. Ledoux                      Seconded by: B. Szabo</b>  <b>CARRIED.</b></p>	<ul style="list-style-type: none"> <li>★ <i>Integrate mental health across all services</i></li> <li>★ <i>Work with specific groups of patients and families to understand and improve their experience across the continuum of care</i></li> <li>★ <i>Advance evidence-based care, quality, and safety</i></li> </ul>
<b>Procurement – Disclosures and/or Reports – NONE</b>		
<b>Our People</b>	<p><b>Board Retreat/Meeting Structure</b>          J. Green, Chair, presented the summary findings of a recent electronic poll with the Board with respect to preferred meeting dates and times as well as future direction for an annual Board Retreat.          Response to the survey indicate that the Board as a whole meeting dates/times will remain as the fourth Wednesday of each month with call to order at 17:30 hours.          Opportunities to host a Board Retreat will be explored when COVID-19 pandemic restrictions lessen.          Ongoing Board educational opportunities, including 1-2 hour presentations, will be explored and scheduled when possible.</p> <p><b>OHA Governance Sessions</b>          D. Armstrong-Ross highlighted the upcoming Ontario Hospital Association series of on-line webinars including Governance Roles and Responsibilities (November 3) and Governance and Management: The Crucial Partnership (November 18). Board members are encouraged to participate.</p>	<ul style="list-style-type: none"> <li>★ <i>Strengthen leadership capability</i></li> <li>★ <i>Continue to build a respectful, inclusive, safe, and healthy culture</i></li> <li>★ <i>Enhance the well-being of our people</i></li> </ul>
<b>Our Partners</b>	<p><b>Regional Services Committee</b>          D. Armstrong-Ross noted that, in response to the presentation made to the Board at the last regular meeting, the Governance Committee reviewed the Terms of Reference for the Regional Services Committee and suggested that the Vice-Chair (Chair as alternate) be appointed as the representative from the Dryden Regional Health Centre.</p> <p><b>MOTION #38 2020-21: THAT</b> the Board of Directors of the Dryden Regional Health Centre appoints the Vice-Chair (Chair as alternate) for a two-year term to the Regional Services Committee of the Board at the Thunder Bay Regional Health Sciences Centre, as recommended by the Governance Committee.  <b>Moved by: J. Park                      Seconded by: C. Brown</b>  <b>CARRIED.</b></p>	<ul style="list-style-type: none"> <li>★ <i>Engage with Indigenous peoples to develop culturally appropriate care to better meet their health needs</i></li> <li>★ <i>Work with our local, district, and regional partners to make high quality care more accessible and better coordinated</i></li> </ul>

**11. IN-CAMERA SESSION:**

**Motion #39 2020/21: THAT** the Board of Directors of the Dryden Regional Health Centre adjourns to the In-camera session at 18:03 hrs.

**Moved by: S. Boyko**

**Seconded by: T. Ledoux**

**CARRIED**

K. Seeley joined the meeting at 18:14 hours.

**12. BUSINESS ARISING FROM THE IN-CAMERA SESSION**

**Motion #43 2020/21: THAT,** the Board of Directors of the Dryden Regional Health Centre approves the credentialing of Medical Staff, as presented in the In-Camera Session.

**Moved by: S. Boyko**

**Seconded by: M. Ferguson**

**CARRIED**

**13. DIRECTORS ISSUES – NONE**

**14. INFORMATION ITEMS: NONE**

**15. RESTRICTED IN-CAMERA: NONE**

**16. ADJOURNMENT:**

**Motion #44 2019/20: THAT,** the Board of Directors of the Dryden Regional Health Centre adjourns the open session at 18:37 hours.

**Moved by: J. Park**


**Seconded by: K. Seeley**

**CARRIED**



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Judi Green, Chair



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Doreen Armstrong-Ross, Chief Executive Officer