



**Minutes of the
BOARD OF DIRECTORS MEETING
September 23, 2020**

Resource Room, 58 Goodall Street, Dryden, Ontario

Due to our efforts to respect the ever-evolving guidelines and directives for preparation and management of the COVID-19 pandemic, and our altruistic focus on protecting our vulnerable patients and our staff from the spread of COVID-19, the DRHC is diligently restricting access to the facility. As such, the Board of Directors for the Dryden Regional Health Centre held its regular monthly meeting for September virtually via GoTo Meeting.

- 1. CALL TO ORDER:** Judi Green, Chair of the Board of Directors called the meeting to order at 17:32 hours. Regrets were noted for C. Brown and T. Ledoux. J. Green, Chair introduced and welcomed new Board Directors Louie Napish and Brenden Szabo. Round table introductions were made and Guest Sarah McCarthy (CKDR) were welcomed.

2. ROLL CALL:

Present:	J. Green, Chair	D. Goulet	L. Napish
	D. Armstrong-Ross	A. McAuley	J. Park
	S. Boyko	J. Mallyon	K. Seeley
	B. Cook	B. Moore-Bunney	B. Szabo
	M. Ferguson		

Staff Present:	S. Moore	L. Nabb	K. Vares
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Regrets:	C. Brown	T. Ledoux
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Guests:	S. McCarthy, CKDR
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- 3. DECLARATION OF CONFLICT OF INTEREST:** None declared.

4. CONNECTING TO PURPOSE: PATIENT STORY/ORGANIZATIONAL WIN:

L. Napish, Board Director shared a very personal patient story noting the compassionate, respectful, and responsible manner in which staff and medical staff provided care to his family during the loss of a loved-one. He remarked on how the staff welcomed and provided a safe, culturally sensitive space for family to hold traditional practices and ceremony and how the care and support offered has been key in helping the family in their healing journey. Mr. Napish shared very sincere gratitude to the DRHC on behalf of his family and community.

5. PRESENTATION: NONE

6. CONSENT AGENDA:

The Board of Directors received and reviewed:

- A. MINUTES OF THE REGULAR BOARD MEETING – JUNE 2020**



- B. MINUTES OF THE RESOURCE MANAGEMENT COMMITTEE – SEPTEMBER 2020
- C. JOINT REPORT FROM THE CHIEF EXECUTIVE OFFICER, CHIEF OF STAFF, AND CHIEF NURSING EXECUTIVE
- D. REPORT FROM THE DRYDEN AREA FAMILY HEALTH TEAM

MOTION #19 2020-21: THAT the Board of Directors of the Dryden Regional Health Centre approves the items from the Consent Agenda, as amended.
Moved by: J. Park Seconded by: K. Seeley
CARRIED

7. ITEMS SEVERED FROM THE CONSENT AGENDA: NONE

8. BUSINESS ARISING FROM THE CONSENT AGENDA:

- a) Director Attendance
- b) Board Meeting Evaluation Summary June 2020

Copies of the Director Attendance and Board Meeting Evaluation Summary for June 2020 were received and reviewed.

9. NEW BUSINESS:

Pillar	Topic	Priorities
Our Patients and Families	<p>Medical Staff Report Dr. D. Goulet noted that there were no matters of major concern to be brought forward from the Medical Staff at this time.</p>	<ul style="list-style-type: none"> ★ <i>Integrate mental health across all services</i> ★ <i>Work with specific groups of patients and families to understand and improve their experience across the continuum of care</i> ★ <i>Advance evidence-based care, quality, and safety</i>
	<p>Family Health Team (FHT) Annual Operating Plan and Governance Attestation L. Nabb, VP Clinical Services presented the 2020/21 Family Health Team Annual Operating Plan and Governance Attestation noting that the Annual Operating Plan is part of the FHT’s accountability requirement to the Ministry of Health and included the annual report, service plan and governance compliance attestation.</p>	
	<p>The Annual Operating Plan outlines the FHT’s activities and goals to enhance patient access, embrace, and support local integration and advance quality thought quality improvement plans and person-centred primary care services and programs.</p> <p>The governance attestation confirms that practices are in place within the organization reflecting the key role that governance plays in accountability and the overall functioning of the FHT.</p>	

	<p>MOTION #20 2020-21: THAT the Board of Directors of the Dryden Regional Health Centre approves the Dryden Area Family Health Team 2020/2021 Operating Plan and Governance Attestation, as presented. Moved by: S. Boyko Seconded by: M. Ferguson CARRIED.</p> <p>Understanding the Impact of COVID-19 on Ontario Hospital Finances (OHA) D. Armstrong-Ross introduced the OHA document outlining some of the significant financial pressures currently imposed on hospitals across the province in response to COVID-19. Estimated costs to Ontario hospitals is currently one-half billion dollars.</p> <p>As the province nears budget planning, the document is presented to aid in pre-budget advocacy efforts by all hospitals in efforts to garner attention and support from the government.</p> <p>Request to meet with Honourable Minister Greg Rickford has been made.</p> <p>Financial Statement to August 31, 2020 A. McAuley noted a province-wide deficit of approximately 500 million dollar resulting from response to COVID-19 between April and May 2020 only. He further noted that hospitals across the province are experiencing cash flow challenges to make their payrolls.</p> <p>DRHC financial statements to August 31, 2020 were presented by A. McAuley with detailed explanation. The organization is realizing a \$387,601 deficit from hospital operations. Costs contributing to the deficit include staffing under the current COVID-19 environment and the increased costs of supplies and personal protective equipment.</p> <p>Submissions for the reimbursement of COVID-19 related costs has been made following Ministry requirements and directions however no reimbursement funds have been received to date.</p> <p>MOTION #21 2020-21: THAT the Board of Directors of the Dryden Regional Health Centre approves the financial statements to August 31, 2020, as presented. Moved by: B. Szabo Seconded by: J. Park CARRIED.</p> <p>Procurement – Disclosures and/or Reports – NONE</p>	<ul style="list-style-type: none"> ★ <i>Integrate mental health across all services</i> ★ <i>Work with specific groups of patients and families to understand and improve their experience across the continuum of care</i> ★ <i>Advance evidence-based care, quality, and safety</i>
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<p>Our People</p>	<p>DRHC COVID-19 Response. Members of the DRHC COVID-19 Incident Management Team provided update on the organization’s planning and response to the COVID-19 pandemic.</p> <p>Update was provided on the resumption of services; sourcing, acquirement and inventory of personal protective equipment; staff deployment, leadership training, as well as ongoing development of evidence-based clinical policies, procedures and directives.</p> <p>D. Armstrong-Ross noted that through all of the additional work dedicated to a safe and effective response to COVID-19, the organization completed planning for the addition of anterior hip replacements through the Regional Orthopedic Program.</p> <p>Ms. Armstrong-Ross noted that service delivery through the DRHC COVID-19 Assessment Centre has been challenging since the return to school and teams are currently working on enhancing capacity, hiring additional staff and sourcing IT platforms that will meet the needs of the community. The DRHC COVID-19 Assessment Centre is currently the only agency in the community providing COVID-19 testing.</p> <p>Ms. Jessica Logozzo, Executive VP Regional Transformation and Integration with the Thunder Bay Regional Health Sciences Centre joined the virtual meeting at 18:30 hours.</p> <p>Question and answer period was held regarding COVID-19 testing and Assessment Centre operations.</p> <p>B. Moore-Bunney joined the meeting at 18:40 hours.</p>	<ul style="list-style-type: none"> ★ <i>Strengthen leadership capability</i> ★ <i>Continue to build a respectful, inclusive, safe, and healthy culture</i> ★ <i>Enhance the well-being of our people</i>
	<p>Board Retreat D. Armstrong-Ross initiated discussion regarding interest in rescheduling the annual Board retreat postponed because of COVID in March 2020. Opportunities to provide hour long sessions virtually was offered. The Board will be polled for interest in fall events and results will be brought to the Governance Committee in mid-October for review and recommendation.</p>	
	<p>Board Meeting Structure D. Armstrong-Ross acknowledged some of the challenges experienced through meeting virtually and stressed the importance of effective engagement of participation from all Board members. Options to address challenges and enhance</p>	



	<p>participation were offered including changing dates and times.</p> <p>The Board will be polled for desire to look at different meeting dates and times. Results will be brought to the Governance Committee for review and recommendation.</p>	
Our Partners	<p>Letter from Minister Christine Elliott to Mr. Bill Hanataka of Ontario Health</p> <p>Copy of a letter from Minister Christine Elliott to Mr. Bill Hanataka of Ontario Health was shared with the Board as information. The letter outlines the Ministry's directions and goals for the 2020/21 fiscal year including but not limited to continuing to support the planning, development and implementation of activities to respond to COVID-19 pandemic, establish and operationalize Ontario Health, ensuring successful planning, implementation and operation of a province-wide laboratory network.</p>	<ul style="list-style-type: none"> ★ <i>Engage with Indigenous peoples to develop culturally appropriate care to better meet their health needs</i> ★ <i>Work with our local, district, and regional partners to make high quality care more accessible and better coordinated</i>

11. IN-CAMERA SESSION:

Motion #22 2020/21: THAT the Board of Directors of the Dryden Regional Health Centre adjourns to the In-camera session at 18:54 hrs.

Moved by: K. Seeley **Seconded by: B. Moore-Bunney**

CARRIED

12. BUSINESS ARISING FROM THE IN-CAMERA SESSION

Motion #31 2020/21: THAT, the Board of Directors of the Dryden Regional Health Centre approves the credentialing of Medical Staff, as presented in the In-Camera Session.

Moved by: B. Szabo **Seconded by: S. Boyko**

CARRIED

Motion #32 2020/21: THAT, the Board of Directors of the Dryden Regional Health Centre approves the ONA local agreement and roll-over of the Memorandum of Agreement, as presented in the In-Camera Session.

Moved by: J. Park **Seconded by: K. Seeley**

CARRIED

13. DIRECTORS ISSUES – NONE

14. INFORMATION ITEMS:

The Board of Directors received and reviewed the following information items:

- a) Thunder Bay Regional Health Sciences Memo: New Leader Appointed for Hospital and Health Research Institute
- b) Board of Directors 2020/21 Meeting Schedule

- c) Thank You – Scholarship Recipient – Jessie Robinson
- d) Thank You – Scholarship Recipient – Rachel Hart

Motion #33 2020/21: THAT, the Board of Directors of the Dryden Regional Health Centre adjourn to a Restricted In-Camera meeting at 20:14 hours.
Moved by: S. Boyko Seconded by: L. Napish
CARRIED

15. RESTRICTED IN-CAMERA

Motion #34 2020/21: THAT, the Board of Directors of the Dryden Regional Health Centre adjourn to the open session of the meeting at 20:30 hours.
Moved by: J. Park Seconded by: S. Boyko
CARRIED

16. ADJOURNMENT

Motion #35 2019/20: THAT, the Board of Directors of the Dryden Regional Health Centre adjourns the open session at 20:31 hours.
Moved by: B. Szabo Seconded by: J. Park
CARRIED



Judi Green, Chair



Doreen Armstrong-Ross, Chief Executive Officer