

Minutes of the  
**BOARD OF DIRECTORS MEETING**  
 Go-To Virtual Meeting  
 September 22, 2021                      17:30h

<b>Present:</b>			
B. Moore-Bunney, Chair	D. Armstrong-Ross	S. Boyko	C. Brown
B. Cook	D. Goulet	J. Green	J. Mallyon
K. Seeley	V. Simpson	B. Szabo	
K. Campbell	A. McAuley	S. Moore	L. Waller
<b>Regrets:</b>			
T. Ledoux	J. Park	L. Nabb	

**A. CALL TO ORDER:** B. Moore-Bunney, Chair of the Board of Directors called the meeting to order at 17:33 hours, welcoming the Board back from the summer break. D. Armstrong-Ross, Chief Executive Officer, welcomed new Board member V. Simpson to her first meeting.

**Land Acknowledgement Statement** – Dr. B. Cook, Chief of Staff, read a Land Acknowledgement Statement to open the meeting.

**Declaration of Conflict of Interest:** None Declared.

**Connecting to Purpose: Patient Story/ Organizational Success:** J. Mallyon, Chief Nursing Executive shared a story about a rehab patient who received a lengthy treatment. The patient's brother was extremely complimentary of the care received at DRHC, commending every department from physicians through to housekeeping for the high level of care.

**B. APPROVAL OF AGENDA-** no additions

**C. PRESENTATION** – none

**D. CONSENT AGENDA:** D. Armstrong-Ross noted that Report from the Chief Executive Officer, Chief of Staff, and Chief Nursing Executive intended to be shared as a handout for the Consent Agenda was not completed, and would be submitted for the next meeting.

The following items were received and reviewed:

- *Minutes of the Board of Directors Meeting [June 2021]*
- *Minutes of the Resource Committee Meeting [September 2021]*

- *Joint COVID-19 Report*
- *Family Health Team Report*
- *Director Attendance*

**MOTION #22 2021/22: THAT** the Board of Directors of the Dryden Regional Health Centres approves the items in the Consent Agenda, as amended.

**Moved by:** J. Green                      **Seconded by:** C. Brown

**CARRIED.**

**E. BUSINESS ARISING FROM THE CONSENT AGENDA:** none

## **F. NEW BUSINESS**

**Financial Statements to August 31, 2021:** A. McAuley, Chief Financial Officer, reported that as of August 31, DRHC is reporting a surplus related mainly to the increased surgical volume of hip and knee replacements, as well as a credit which has granted DRHC a hiatus from paying for hydro for several months. Main variances are related to COVID expenses, which are reimbursed by the government. Highlighted Fund Type 2 surplus in Mental Health and Addictions for pilot project put on hold due to COVID and the Family Health Team due to staffing shortages, noting that unused funding allocated for these projects must be returned if not used.

**MOTION #23 2021/22: THAT** the Board of Directors of the Dryden Regional Health Centre approves the Financial Statements to August 31, 2021, as presented.

**Moved by:** B. Szabo                      **Seconded by:** V. Simpson

**CARRIED.**

**Strategic Plan:** D. Armstrong-Ross reminded the Board that the current strategic plan goes from 2018-2022, highlighting the need to begin preparing for the next strategic plan. Given the significant time constraints and complexity due to the ongoing pandemic, the Leadership Team is seeking direction from the Board to look at outside agencies.

A. McAuley added that if it were to go forward with a consultant with the Board's permission, would come in under \$100,000, so no RFP would be required. Mr. McAuley outlined two options available; to send requests for proposals to specific agencies, or to post publicly and allow anyone to bid. Noted that the latter takes more time, but could provide more options and fresh ideas to choose from. Noted that other hospitals in the region are using consultants for their strategic plans.

Questions raised about the use of consultants in the past, and what the consultant would deliver. A. McAuley clarified that the consultant would provide a fully formed strategic plan which was developed with input from Senior Leadership, the Board and community stakeholders. Item will come back to the Board for the October meeting with more information, asking for a decision from the Board.

**Dialysis Proposal Update:** D. Armstrong-Ross presented to the Board a briefing note prepared for Hon. Greg Rickford, MPP to make him aware of the dialysis proposal currently sitting at the Capital Branch of the Ministry. Following a meeting in June, were

advised that political advocacy would be helpful. Minister Rickford is aware of our ask for support.

**Ongoing COVID Expense Claims;** A. McAuley presented a briefing note which was also presented to MPP Rickford's office outlining ongoing COVID-19 expenses, increased costs of PPE related to the pandemic, and advocacy from the Ontario Hospital Association (OHA) for the government to continue reimbursing COVID-related expenses. Currently, funding agreement only guaranteed to end of Q2. Costs including PPE, Infection Control, and additional staffing such as screeners and COVID Assessment Centre Staff are significant, and no alternatives have been proposed.

S. Moore, VP Human Resources/ Support Services noted that volunteers have been considered to fill screener role if no longer funded, but notes that the responsibilities are very different from greeters used prior to the pandemic. Technological solutions such as online self-screening for patients are being trialled at the Family Health Team.

**Hospice Capital Project:** D. Armstrong-Ross presented a briefing note to the Board regarding Hospice Care Capital Funding which was announced over two years ago, and has not yet come to fruition. The briefing note was developed from Greg Rickford's office to provide him an outline of what has been completed at the Ministry's request and that we are still awaiting this funding.

## G. INFORMATION ITEMS

The following information items were circulated and reviewed:

- Board of Directors Meeting Schedule 2021/2021
- Thank You – Scholarship Recipient C. Viherjoki
- Thank You – Scholarship Recipient L. Jones
- Thank You – Scholarship Recipient J. McMenemy
- Thank You – Scholarship Recipient V. Ross
- Nominations for HIROC Board of Directors
- Information Session – *Ontario Not-for-Profit Corporations Act: What Directors Need to Know*

## H. IN-CAMERA SESSION

**MOTION # 24 2021/22: THAT** the Board of Directors of the Dryden Regional Health Centre adjourns to an in-camera session at 18:15 hours.

**Moved by:** C. Brown      **Seconded by:** B. Szabo

**CARRIED.**

## I. BUSINESS ARISING FROM THE IN-CAMERA SESSION

**The Board of Directors resumed the Open Session of the meeting at 18:43 hours**

**MOTION #30 2021/22: THAT** the Board of Directors of the Dryden Regional Health Centre approved the credentialing of professional staff as presented in the In-Camera Session.

**Moved by:** K. Seeley      **Seconded by:** S. Boyko

**CARRIED.**


## J. ADJOURNMENT

**MOTION #31 2021/22: THAT** the Board of Directors of the Dryden Regional Health Centre adjourns the meeting at 18:45 hours.

**Moved by:** V. Simpson      **Seconded by:** C. Brown  
**CARRIED.**



Brock Moore-Bunney, Chair



Doreen Armstrong-Ross, CEO

### Our Patients & Families

- ▼ Integrate mental health services across all services
- ▼ Work with specific groups of patients and families to understand and improve their experience across the continuum of care  
Advance evidence-based care, quality, and safety

### Our People

- ▼ Strengthen leadership capability
- ▼ Continue to build a respectful, inclusive, safe, and healthy culture
- ▼ Enhance the well-being of our people

### Our Partners

- ▼ Engage with Indigenous people to develop culturally safe and appropriate care to better meet their health needs
- ▼ Work with our local, district, and regional partners to make high quality care more accessible and better coordinated

