

Minutes of the  
**Board of Directors Meeting**  
Zoom Virtual Meeting

January 26, 2022 17:30h

<b>Present:</b>			
B. Moore-Bunney, Chair	D. Armstrong-Ross	S. Boyko	
B. Cook	D. Goulet	J. Green	D. Jones
J. Mallyon	J. Park	K. Seeley	V. Simpson
B. Szabo			
K. Campbell	A. Church	S. Moore	L. Nabb
L. Waller			
<b>Regrets:</b>			
C. Brown	T. Galeotafiore		

**A. Call to Order:** B. Moore Bunney, Chair of the Board of Directors, called the meeting to order at 17:30 hours.

**Introduction and Welcoming Remarks:** B. Moore-Bunney welcomed new Board Member D. Jones to her first meeting.

**Land Acknowledgement Statement:** Dr. B. Cook, Chief of Staff, opened the meeting by reading a land acknowledgement statement.

**Declaration of Conflict of Interest:** none declared.

**Connecting to Purpose: Patient Story/ Organizational Success:** J. Mallyon, Chief Nursing Executive shared that she received a phone call from a patient from Thunder Bay who had a knee replacement performed at DRHC. The patient stated that all staff from the moment she entered the building were exceptional, and made her feel cared for, and cared about. She recognized the care and compassion she received after an adverse effect to anesthesia, with the nursing staff and physician never leaving her side. She stated she was recommending everyone she knows come to Dryden for their care

**B. Approval of Agenda:** no additions.

**C. Presentation:** due to unforeseen circumstances, T. Galeotafiore was unable to attend the meeting; presentation on Emergency and Inpatient Services deferred to a future Board meeting.

**D. Consent Agenda:** The following items from the consent agenda were circulated and reviewed.

- Minutes of the Board of Directors Meeting [Nov. 2021]
- Minutes of the Quality Committee Meeting [Jan 2022]
- Minutes of the Governance Committee Meeting [Jan 2022]
- Joint Report from the CEO/ COS/ CNE
- Family Health Team Report

- Director Attendance
- Board Meeting Evaluation Summary [Nov. 2021]

**MOTION # 58 2021/2022: THAT** the Board of Directors of the Dryden Regional Health Centre approves the items from the consent agenda, as presented.

**Moved:** J. Green                      **Seconded:** V. Simpson  
**CARRIED.**

### **E. Business Arising from the Consent Agenda**

**New Parking System:** S. Moore, Vice-President Human Resources & Support Services presented a briefing note to the Board prepared by A. Madussi, Director of Facilities, outlining details of the proposed contract with Prairie Parking Systems Ltd. For the replacement of the parking system after a decision by the Board at the October 2021 meeting to move forward with the lower cost option.

**MOTION #59 2021/2022: THAT** the Board of Directors of the Dryden Regional Health Centre approves the engagement of Prairie Parking Ltd. For the Parking System upgrades, as presented.

**Moved:** D. Jones                      **Seconded:** J. Park  
**CARRIED.**

**Policy Review:** D. Armstrong-Ross, Chief Executive Officer presented three policies reviewed at the previous Governance Committee Meeting, where the Board Education and Conflict of Interest Policies were recommended for approval. J. Green provided an overview of the conversation held regarding the Board of Directors Legal Consultation Policy, sharing that after further review and discussion, the concerns were addressed with no changes required to the policy as presented.

**MOTION #60 2021/2022: THAT** the Board of Directors of the Dryden Regional Health Centre approves the following policies, as recommended by the Governance Committee:

- Board Education
- Conflict of Interest
- Board of Directors Legal Consultation

**Moved by:** B. Szabo                      **Seconded:** J. Park  
**CARRIED.**

**Strategic Plan Update:** D. Armstrong-Ross stated that there was a delay in providing details to the Governance Committee to review the three submissions. Committee will reconvene in coming weeks to make a recommendation to the Board.

### **F. New Business**

#### **Our Patients & Families**

- ▼ Integrate mental health services across all services
- ▼ Work with specific groups of patients and families to understand and improve their experience across the continuum of care  
Advance evidence-based care, quality, and safety

#### **Our People**

- ▼ Strengthen leadership capability
- ▼ Continue to build a respectful, inclusive, safe, and healthy culture
- ▼ Enhance the well-being of our people

#### **Our Partners**

- ▼ Engage with Indigenous people to develop culturally safe and appropriate care to better meet their health needs
- ▼ Work with our local, district, and regional partners to make high quality care more accessible and better coordinated



**Monthly Financial Statements:** A. Church, Financial Services Manager, presented the financial statements to December 31, 2021, noting a surplus of just under \$400,000 with a hope to maintain through the end of the year. Variances included one-time expenses related to COVID-19, which are currently reimbursed dollar-for-dollar, salary and benefits above budget due to COVID-related positions for screeners and Assessment Centre staff, and increased costs of chemotherapy drugs, which are also reimbursed.

**MOTION #61 2021/2022:** THAT the Board of Directors of the Dryden Regional Health Centre approves the financial statements to December 31, 2021 as presented.

**Moved:** S. Boyko                      **Seconded:** J. Park  
**CARRIED.**

**2022/2023 Annual Internal Budget:** A. Church presented the draft Annual Budget for the 2022/2023 year, noting that a submission to the Ministry of Health is not required this year due to COVID-19, however the internal measures and Board approval remain in place. Highlights include a small budgeted surplus of \$20,000, assuming a 1% base-funding increase. Notes that future of COVID expense reimbursement is unknown, and will continue to be reported as a variance. D. Armstrong-Ross stated that Ontario Hospital Association (OHA) pre-election advocacy is centred on COVID-cost reimbursement.

**MOTION #62 2021/2022:** THAT the Board of Directors of the Dryden Regional Health Centre approves the Annual Budget for the 2022/2023 fiscal year, as presented.

**Moved:** J. Green                      **Seconded:** V. Simpson  
**CARRIED.**

**Medical Air System Upgrade:** A. Church presented a briefing note prepared by A. Madussi regarding replacement of the Medical Air System Upgrade. The current system was installed in the early 2000s, and after several attempts at repair, are now considering replacement. Health Infrastructure Renewal Funding (HIRF) is available for this project. Only one bid was submitted for the project by Class 1 Inc. with a cost of \$247,500.

**MOTION #63 2021/2022:** THAT the Board of Directors of the Dryden Regional Health Centre approves the allocation of Health Infrastructure Renewal Funding (HIRF) for the purchase of medical air system upgrades, as presented.

**Moved:** J. Park                      **Seconded:** B. Szabo  
**CARRIED.**

**Quality Improvement Plan Update:** K. Campbell, Director Safety, Quality and Risk reminded the Board that typically, an updated Quality Improvement Plan (QIP) would

**Our Patients & Families**

- ▼ Integrate mental health services across all services
- ▼ Work with specific groups of patients and families to understand and improve their experience across the continuum of care  
Advance evidence-based care, quality, and safety

**Our People**

- ▼ Strengthen leadership capability
- ▼ Continue to build a respectful, inclusive, safe, and healthy culture
- ▼ Enhance the well-being of our people

**Our Partners**

- ▼ Engage with Indigenous people to develop culturally safe and appropriate care to better meet their health needs
- ▼ Work with our local, district, and regional partners to make high quality care more accessible and better coordinated



go to the Board for approval in preparation for a submission on April 1, however due to COVID-19, no new directives for the new QIP have been provided. Anticipate that focus will be on service recovery, though at this time it is unclear what exactly this will look like.

**Accreditation Update:** K. Campbell shared that Accreditation is scheduled for May 1, 2023. Accreditation Canada is changing their platform and standards, with more information expected next week. Noted that typically, planning would be well underway however this has been put on hold until more information on these new standards are shared. After Accreditation 2023, model expected to change with annual visits focusing on a few specific areas, in between the full Accreditation process every three years.

**Director Resignation:** D. Armstrong-Ross stated that T. Ledoux has submitted his resignation from the Board due to time constraints and other obligations impacting his ability to participate in Board activities. He expressed gratitude for the opportunity.

**Board Recruitment:** L. Waller, Communications & Board Liaison stated that despite another push to recruit for the Board in December, no new applicants have come forward, stating time constraints. D. Armstrong-Ross noted that recruiting volunteers in general is challenging at this time due to the pandemic, but proposed a social media campaign to put a face to the current Board members, and what the Board does.

**Board Retreat Planning:** D. Armstrong-Ross asked the Board for feedback on planning future Board Retreats, gauging interest on education sessions, in addition to Strategic Planning sessions. Brief discussion held, with decision to focus on Strategic Planning until it is known how much time will be needed for this process.

**G. Information Items:** none

#### H. In-Camera Session

**MOTION #64 2021/2022:** THAT the Board of Directors of the Dryden Regional Health Centre adjourn to the In-Camera session at 18:32 hours.

**MOVED:** B. Szabo    **Seconded:** K. Seeley  
**CARRIED.**

**I. Business Arising from the In-Camera Session:** The Board of Directors resumed the Open Session of the Meeting at 19:15 hours.

#### Our Patients & Families

- ▼ Integrate mental health services across all services
- ▼ Work with specific groups of patients and families to understand and improve their experience across the continuum of care  
Advance evidence-based care, quality, and safety

#### Our People

- ▼ Strengthen leadership capability
- ▼ Continue to build a respectful, inclusive, safe, and healthy culture
- ▼ Enhance the well-being of our people

#### Our Partners

- ▼ Engage with Indigenous people to develop culturally safe and appropriate care to better meet their health needs
- ▼ Work with our local, district, and regional partners to make high quality care more accessible and better coordinated



**MOTION #76 2021/2022: THAT** the Board of Directors of the Dryden Regional Health Centre approves the credentialing of Medical Staff, as presented in the In-Camera Session.  
**Moved:** J. Park      **Seconded:** D. Jones  
**CARRIED.**

**J. Restricted In-Camera Session:** none

**K. Directors Issues:** none.

**L. Adjournment**

**MOTION #77 2021/2022: THAT** the Board of Directors of the Dryden Regional Health Centre adjourned the meeting at 19:16 hours.  
**MOVED:** J. Green      **Seconded:** K. Seeley  
**CARRIED.**



Brock Moore-Bunney, Chair



Doreen Armstrong-Ross, CEO

**Our Patients & Families**

- ▼ Integrate mental health services across all services
- ▼ Work with specific groups of patients and families to understand and improve their experience across the continuum of care  
Advance evidence-based care, quality, and safety

**Our People**

- ▼ Strengthen leadership capability
- ▼ Continue to build a respectful, inclusive, safe, and healthy culture
- ▼ Enhance the well-being of our people

**Our Partners**

- ▼ Engage with Indigenous people to develop culturally safe and appropriate care to better meet their health needs
- ▼ Work with our local, district, and regional partners to make high quality care more accessible and better coordinated

